



# Boosting Government Financial Management Information Systems Compliance Rate

# **New Proposed Evaluation Tool**

# Background

## Why GFMIS is needed

Government Financial Management Information Systems, or GFMIS - A Tool for Improving Transparency, Accountability and Combating Corruption.

GFMIS Impacts - improve public financial management (PFM) framework, through automating the financial management processes used by the government. The automated functionality of GFMIS tools helps governments generate more accurate, reliable, and timely financial information, thus directly contributing to improvements in accountability, transparency, and combating corruption. For instance, improved fiscal control ensured that expenditures complied with budget appropriations; better cash management; timely and accurate reporting improved economic management; and the preparation of financial statements and improved baseline data made approved budgets more reliable and credible.

## GFMIS Gap Diagnosis (Situation Analysis for MoY)

Reference is made to TAP/USAID situation analysis matrix of the Ministry of Youth. Areas of focus of the public financial management system (PFM) was on the main functionality of PFM including preparing and implementing budgets, procurement, and inventory management systems:

Key Finding of situational analysis (PFM): It was found that GFMIS system is not fully or partially activated in the center of the ministry and directorates in regarding the financial transactions and the prober accounting treatment including all related procurement transactions. Financial reports may be issued from the system, but not well utilized for decision making process.

### **Training Rational**

Based on the abovementioned finding and TAP's team field visits analysis and MOF/GFMIS supporting teams' observations and system evaluation assigned to MoY. Hence, and it became evident that there is an urgent need to start the training process for the government financial system GFMIS in force aiming to enhance and improve system compliance rate.

Accordingly, TAP team in coordination with MOF/GFMIS team and MoY's finance manager have identified key areas/ gaps for improvement as per the following:

- Activate GFMIS Functions that are not being worked on.
- Raise the efficiency of employees through elevating knowledge of GFMIS functions and accountants. In addition to effectively apply proper accounting transactions and best utilizing reports for decision making process.

## Training Methodology and Process (On-Job Training)

## **Methodology**

TAP constructed a training materials and process following a more practical approach as per the following:

On-Job and interactive training through using MOF/GFMIS labs to allow all participants to use online data and easy access to system (Live and dynamic interaction). Three days for each group whereby each group will attend one day at MoF/GFIMS lab (Practice and have task assignment) and the next day will go back to MoY to practice task assignment. GFMIS trainers will check the executed tasks and show GFMIS trainers' observations and adopt corrective measures when needed (Preparation for Mock Exercise).

Trainees' selection criteria followed by adopting a criterion based on finance department' staff capacity analysis carried out by MOF/GFMIS assigned team and TAP team. Finance staff classified into three groups (Payment, Procurement and Budgeting).

Training materials including GFMIS short manual use, power point presentations and handouts on accounting practical implementation and treatment.

### Participants & Training Duration

A total of 24 participants from Finance and procurement participated in this training.

The eleven days training titled "GFMIS Training" as a capacity building for finance department with an objective to build the capacity of Master Trainers "Key Users" from MoY Finance and procurement at the center of the ministry - from 9th – 27th Oct 2022.

The training participants included staff members of finance & Procurement representatives. Total number of participants was 21 (males: 11; females: 10) who belonged to 5 departments in the MoY finance (see Annex 1 for list of participants)

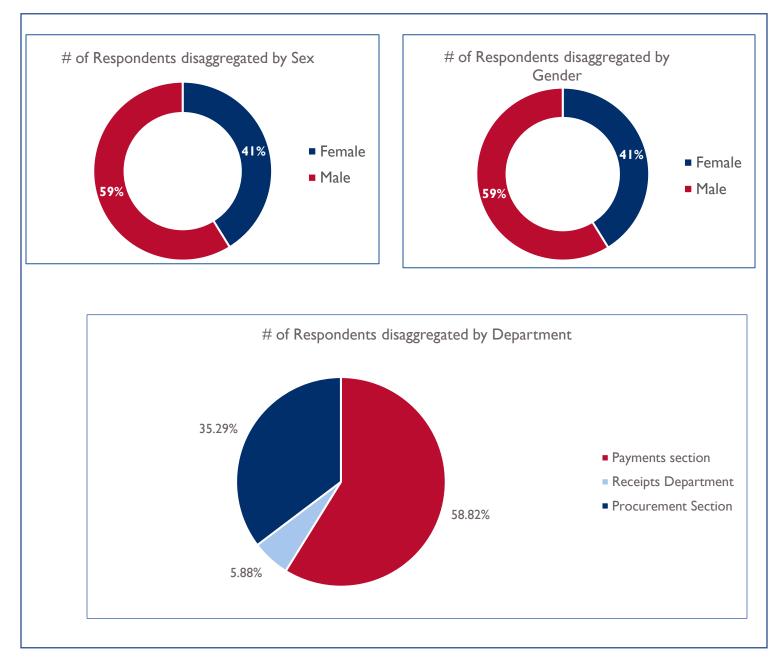


Figure 1: Respondents Distribution per Background Variables

#### **Resource Persons' Profile**

The team which delivered the sessions during the training comprised of 5 internal MoF GFMIS experts from the five financial GFMIS modules. Given Annex 2 is a brief description of the trainers along with their sessions conducted by them (See Annex 2 for Detailed Matrix)

#### **Training Evaluation and Post-Test**

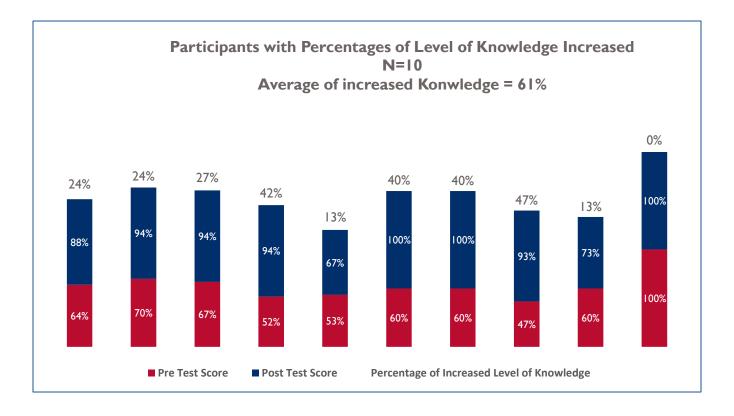
At the end of the training, participants were given a workshop on the last day, also conducted to help gauge the perceived change in knowledge by the participants at the end of the training. the training was completed by conducting a Course electronic evaluation through the trainees for the trainers, and a post-examination for all the courses subject of the training.

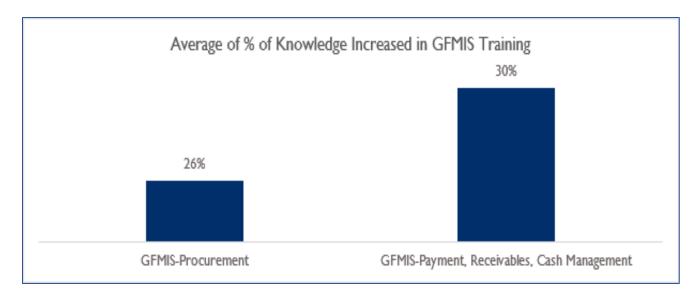
#### Pre and Post-Test Results (Knowledge based):

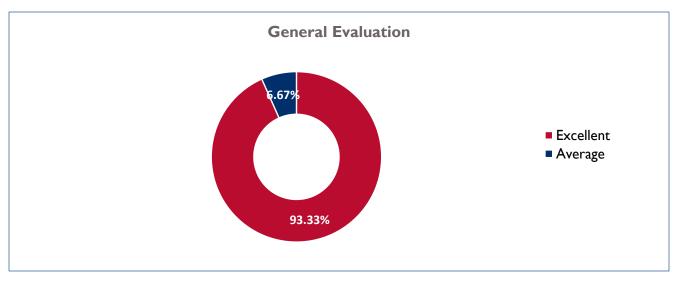
The average increase in the level of knowledge for the 6 trainees from the MoY Procurement Department is **26**% while for the 4 trainees from the MoY Department of Receipts, Payments, and Cash Management, it was **30%**.

Additionally, the analysis has indicated that the Compliance rate on average enhanced from **40**% to **61**% via measuring the type of functions of GFMIS is currently in use compared to pre post training cource.

Below is the summary of the post and pre-evaluation scores for the 10 trainees from the MoY Procurement Department and Department of Receipts, Payments, and Cash Management:







## **Observations & Suggested Recommendations**

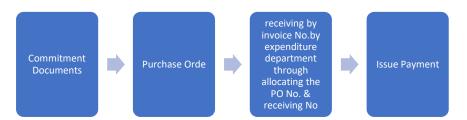
During the training some wrong accounting treatment and missing GFMIS process has been identified which has been acknowledged by both trainees and trainers and guide to activate and work on the correct process has been agreed as below:

#### Procurement Department:

- The staff of the Purchasing Department of the Finance Department have been trained on the system on an intermittent basis since 2019
- The employees were trained to enter the annual and semi-annual agreements and withdraw the issues from them (sending invoices directly to the Expenditure Department), which did not exist previously and was not used by the Procurement Department until the training date.
- The employees were trained to differentiate between the direct purchase order and the local purchase order on the system (it was confirmed by the Director of the Directorate to activate the purchase order).
- The employees were trained to issue purchase orders for purchase requests and activate the correct process, which the current employees did not have any knowledge of before the training, except for the head of the department.
- The Expenditure Department was assured of withdrawing purchase orders and issuing invoices from them, in order not to duplicate the Purchase order, and to ensure that the necessary allocations and commitments for invoices were reserved, and this procedure was not applied by the Purchases Department and the Expenses Department before training. The current treatment is not withdrawing purchase orders and linking the Purchasing Directorate with the expenditures unit for the invoices of the Directorate, which has been confirmed by withdrawing purchase orders and withdrawing receipt numbers
- Current process flow prior to the training:



• New process implemented after the training:



• The employees were assured to request the report (details of the amended commitment) periodically to address any errors or abuses of the commitment documents and purchase orders. - The previous treatment was to request the report when there are no allocations with the Expenditure Department only, and the report is often requested at the end of the year only and not periodically

### **Receivables**

• Intensive training was conducted on the issue of receipts and the modification of what is being worked on, either wrongly or incompletely, in dealing with the program by the Receivables Department, as follows:

#### **Classification of bank receipts**

- It has been confirmed that bank receipts are classified first and refer to the classification list daily to appear in the list of receipts that need classification (this treatment was not used prior to the training)
- Classification of various deposits Confirm that to use the saving option every time the accountant restive or ask for the list of the various deposits and to refer to it continuously instead of making a request for each inquiry, in most cases there is an update on the list and retrieving the information takes time which they were not used to do this process.
- In the case of financial receipt through a commercial check or a central bank check or a public bank check, it is necessary to enter the flexible field for the list to appear through the context
- The access sequence process to unfreeze the receipt is only by the head of the department
- The notice or document transferred to the financial department receivables department is only the through the financial receipt of a public bank option.
- Cash transfers are made for all financial receipts in cash, except if the method of financial receipt is a public bank, no cash transfer required
- Miscellaneous Trusts and Reservations Trusts accounts. It is necessary to enter the Distributions accounts and choose Miscellaneous Trusts or Reservations Trusts instead of the no trust.
- The method of collection is by a commercial check, a public bank, or a central bank. It is necessary to enter the context and enter the information related to the receipt, such as the check number, its date, the amount of the check, and the bank on which it is drawn.
- The trainees did not have knowledge of the procedures and were trained on the previous points and properly prepared to work on the GFMIS program

### **Payable**

- During the conducted training on the GFMIS Payables, the most important weaknesses were identified, and the corrective action was confirmed and implemented by MoY as follows:
  - ✓ The accountants did not have any knowledge of the existence of the advances or cash advances reports applied in GFMIS and the ways to benefit from them properly, which was confirmed and is currently being worked on and implemented in the Ministry of Youth finance department, this will give a proper controlling on the pending advances and facilitate the reconciliation for the youth centers.
  - ✓ The accountants did not have any knowledge that GFMIS can accept both ways of advances which paid in case that the payment method was (cheque or zero advance payments) -prior to the training, the accountant would only accept zero advance payments only, and if the payments were found through a cheque, the full documentary cycle was returned, the procedure was corrected and applied now by payables accountants in a proper way.
  - ✓ Supplier Creation The supplier identification card was not activated by the accountants before the training, and they did not have knowledge about how to create and define the suppliers in the past, which is what the accountants were learned, and users got the activation and trained with.
  - ✓ Tax The accountants did not have the knowledge that when applying for the advances the accountant can make one entry and the tax is withheld directly and the net amount will exclude the tax amount which will be transferred to Tax Department directly previously the payables department had a wrong treatment by getting the tax paid through the bank and prove it by showing the receipts to finance to proceed to close the advances.

#### Track budget preparation and project management

- The trainees from the Ministry of Youth on the budget preparation course did not have any practical insight into the preparation of the budget on the GFMIS system, summarized in the following points (the draft budget):
  - ✓ How to enter current expenses
  - ✓ How to enter capital expenditures
  - ✓ How to create a new project on the project management system
  - ✓ The process of transferring allocations for capital projects to the HYPERION system
  - ✓ Submitting the draft youth budget, including current and capital expenditures, to the General Budget Department
  - ✓ They were trained and a practical case was introduced for each point that was referred to, and they were shown the screens related to the budget numbers

#### **Budget Execution Tools Track**

The trainees did not have full knowledge about the track except for preparing transfers and making transfers, and they were trained on the rest of the operations within the track.

#### Cash Management

The training was conducted on reports, as the trainees did not have any knowledge of the reports that help them work effectively to perform bank reconciliations.

The proper bank reconciliation is not activated by Ministry of Youth finance department on monthly bases as it should be in the correct form, such as making reconciliations or corrective financial operations by preparing the monthly correction accounting entries.

#### Lessons Learnt & Conclusion:

The changes in the format of the workshop helped keep it moving smoothly. More interactive sessions and practical exercises were ensured by the trainers, which helped participants underrate the training contents.

#### **Conclusion**

GFMIS compliance rate model is an evidence-based model. In conclusion, the GFMIS training outcomes, indicated that the compliance rate with GFMIS requirements increased from 57 percent to about 70 percent. MoY staff used this report to assess their organizations' financial management capacities, identify areas for improvement, make specific action plans to address shortcomings, and monitor all financial transactions. Furthermore, Knowledge enhancements also indicated that GFMIS functionality has improved from 40% compared to 61% on average.

# Key Recommendations/ Next steps

- The non-compliance rate of 39% will be tackled in the upcoming capacity training and TAP's future planning in the upcoming years that would include:
  - ✓ GFMIS reporting system with special focus on bank reconciliation functions to be efficiently utilized for Finance department decision making process and improve transparency and accountability.
  - ✓ Procurement accounting functions to be further activated.
  - ✓ Due payment functions to be further activated.
  - ✓ Purchase orders including inventory recording to be further activated and integrated to GIMCS and other systems including fixed assets recording.
  - ✓ Advances and Trust Account functions including field expenditures to be activated and ensure integration with any suggested supplementary systems.
- Adopt and apply same model to MoE related PFM components.
- Broadening application of this model to cover all central financial related systems like JONEPS & GIMCS.
- Capitalize this model outcomes for future planning processes (TAP situation analysis updates and planning forward).

**Note:** Evaluation matrix and annexes GFMIS screenshots attached.

Module	Status	Task	Treatment prior to GFMIS Training	Treatment post to GFMIS Training	Comments
Payables	Activation	advances or cash advances reports applied in GFMIS	never been used for the fact of lack of knowledge or existence	Payables department start extracting the reports and working on the advances report and start issuing prober reconciliation to the youth centers(Annex 3 )	
	Treatment modification	advances which paid in case that the payment method was (cheque or zero advance payments)	the accountant would only accept zero advance payments only, and if the payments were found through a cheque, the full documentary cycle was returned	the procedure was corrected and applied now by payables accountants in a proper way and accept the payments if it's paid through checks or zero advance payment	Processing time has been reduced and processed correctly which has been reflected through the reports
	Activation	Supplier Creation The supplier identification card	was not activated by the accountants before the training, and they did not have knowledge about how to create and define the suppliers in the past	Accountants has been trained on the mechanism of supplier creation identification card and start the process immediately after the training (Annex 4)	
	Treatment modification	TAX treatment Annex (3)	previously the payables department had a wrong treatment by getting the tax paid through the bank and prove it by showing the receipts to finance to proceed to close the advances.	Accountants start process the tax within the same time of the process and in one entry which contains the tax ( Annex 5)	This new treatment has reduced the consumed time of the process and the impact appeared directly in the entries and applied directly after the training

Cash Management	Activation	Reports	as the trainees did not have any knowledge of the reports that help them work effectively to perform prober bank reconciliations, and correcting entries	Accountants have started to extract the reports and examines the impacts which has been reflect on the monthly closing and monthly correcting accounting entries (Annex 6)	Reports: Trial Balance Bank Reconciliation
Receivables	Treatment modification & Activation	Issuing of receipts	<ul> <li>Classification of bank</li> <li>Wrong bank receipts</li> <li>Wrong bank receipts classification</li> <li>Classification of various deposits</li> <li>financial receipt through a commercial check or a central bank check or a public bank check</li> <li>The access sequence process to unfreeze the receipt is only by the head of the department has not been used in the prober way.</li> <li>The notice or document transferred to the financial department is wrongly processed</li> <li>Cash transfers are made for all financial receipts in cash, except if the method of financial receipt is a</li> </ul>	<ul> <li>It has been confirmed that bank receipts are classified first and refer to the classification list daily to appear in the list of receipts that need classification (this treatment was not used prior to the training ( Annex 7)</li> <li>Confirm that to use the saving option every time the accountant restive or ask for the list of the various deposits and to refer to it continuously instead of making a request for each inquiry, in most cases there is an update on the list and retrieving the information takes time which they were not used to do this process.</li> <li>it is necessary to enter the flexible field for the list to appear through the context which has been started and utilize the prober flex fields related</li> </ul>	

public bank, no cash transfer required Miscellaneous Trusts and Reservations Trusts It is necessar to enter the Distributions accour and choose Miscellaneous Trust or Reservations Tru accounts instead of no trust has not bee used in the prober v since its available on GFMIS	<ul> <li>process to unfreeze the</li> <li>receipt is only by the head</li> <li>of the department</li> <li>ry</li> <li>implemented correctly</li> <li>The notice or document</li> <li>transferred to the financial</li> <li>department receivables</li> <li>ts</li> <li>department is only the</li> <li>through the financial</li> <li>the receipt of a public bank</li> <li>option.</li> <li>Way</li> <li>Cash transfers are made</li> </ul>
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Treatment modification	Financial Receipts wrong treatment	<ul> <li>Printing the receipts status understand the end status</li> <li>Making a cash transfer, wrong status or not tracked correctly</li> <li>When matched with the bank statement</li> <li>When canceling the receipts</li> </ul>	<ul> <li>When the receipt is printed, the status must be confirmed – Implanted</li> <li>When making a cash transfer, the status is cash transfer has been identified and implanted (Annex 8)</li> <li>When matched with the bank statement, the status must be is classified has been corrected and implemented (Annex 8)</li> <li>When canceling, the status is reversed corrected and implemented</li> </ul>
Treatment modification	wrong accounting treatment	<ul> <li>Receiving the amount of the deposit by mistake wrongly treated</li> <li>Treatment before training is to cancel the deposit and delete it through GFMIS</li> <li>The method of collection is by a commercial check wrongly treated</li> <li>The trainees did not have knowledge of the procedures and were trained on the previous points</li> </ul>	<ul> <li>Receiving the amount of the deposit by mistake, and it is intended to correct the mistake and transfer it to another receivable deposit implemented</li> <li>The correct treatment is to make a correction entry by reversing the entry on the GL level correctly implemented</li> <li>The method of collection is by a commercial check, a public bank, or a central bank. It is necessary to enter the context and enter the information related to the receipt, such as the check number, its date, the amount of the check, and the bank on which it is</li> </ul>

					•	drawn which has been implemented The trainees did not have knowledge of the procedures and were trained on the previous points and properly prepared to work on the GFMIS program	
Procurement	Treatment modification & Activation	Module knowledge and understanding	•	No knowledge on procurement module annual and semi-annual agreements which did not exist previously and was not used by the Procurement Department The employees never had the knowledge to differentiate between the direct purchase order and the local purchase order on the system (it was confirmed by the Director of the Director of the Directorate to activate the purchase order). Issuing purchase orders for purchase requests and activate the correct process, which the current employees did not have any knowledge of prior the training, except for the	•	The staff of the Purchasing Department of the Finance Department have been trained on the system on an intermittent basis since 2019 The employees were trained to enter the annual and semi-annual agreements and extract the issues from them (sending invoices directly to the Expenditure Department on its formal format), The employees were trained to differentiate between the direct purchase order and the local purchase order on the system which is activated and implemented into GFMIS on its correct format. The employees were trained to issue purchase orders for purchase requests and activate the correct process, which the current employees did not have any	

head of the department. Prior to the training the Expenditure Department not used to withdraw purchase orders and issuing invoices from them, which used to result of duplicating the Purchase orders. Prior the training treatment was to request the report when there are no allocations with the Expenditure Department only, and the report is often requested at the end or the year only and not periodically	<ul> <li>orders and issuing invoices         <ul> <li>from them, in order not to</li> <li>duplicate the Purchase</li> <li>order, and to ensure that</li> <li>the necessary allocations</li> <li>and commitments for</li> <li>invoices were reserved,</li> <li>which has been confirmed</li> <li>by withdrawing purchase</li> <li>orders and withdrawing</li> <li>receipt numbers</li> </ul> </li> <li>The employees were         <ul> <li>assured to request the</li> <li>report (details of the</li> <li>amended commitment)</li> <li>periodically to address any</li> </ul> </li> </ul>
requested at the end o the year only and not	<ul> <li>f receipt numbers</li> <li>The employees were assured to request the report (details of the amended commitment) periodically to address any errors or abuses of the commitment documents and</li> </ul>
	purchase orders and make it as a monthly habit and not to wait until end of the year this will assure to correct the irregularities within the correct time line and take the correct action and also will give accurate reporting

Budgeting Track	Knowledge, Process, implementation & execution	Preparation and project management	•	The trainees from the Ministry of Youth on the budget preparation course did not have any practical insight into the preparation of the budget on the GFMIS system, employees lack knowledge of the below subjects & process: - Entre current expenses Enter capital expenditures Create a new project on the project management system process of transferring allocations for capital projects to the HYPERION system Submitting the draft youth budget, including current and capital expenditures, to the General Budget Department were trained and a practical case was introduced for each point that was referred to, and they were shown the screens related to the budget numbers	•	Full training has been conducted to educate and trine the employees how to start the budget preparation Training has been conducted on how to enter the actual expenses Training has been conducted on how to enter capital expenditures Training on how to create a new project on the project management system A detailed training conducted on how to process of transferring allocations for capital projects to the HYPERION system A detailed training conducted on how to draft youth budget, including current and capital expenditures, to the General Budget Department A practical case was introduced for each point that was referred to, and they were shown the screens related to the budget numbers	
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Budget Execution Tool	<ul> <li>Accountants of the Ministry of Youth did not have full knowledge about the track except for preparing transfers, and they were trained on the rest of the operations within the track, summarized in the following:</li> <li>A special financial order</li> <li>The transfer screens</li> <li>Purchase request.</li> <li>the process of making a transfer from the allocations allocated within the youth budget to any other ministry</li> <li>They have been trained the process of making transfer of custody fro allocations allocated w the porcess of making a transfer form the allocations allocated within the youth budget to any other ministry</li> </ul>	within er was e elated l inistry as cs, e rough ency ons dget d in a m the ithin ny rrent ough :
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# Annexes

## Annex I

## list of participants

Name	Gender	Current Job Title
غدير أحمد الختاتنة	Female	مشرف مساعد
غدير محمود ابو عنزة	Female	محاسبة
هيا عبد الكريم المناصير	Female	
مر ام مصلح محمد الفو اعير	Female	محاسب
سحر نسيم نباص	Female	محاسبة
زينب محمد عوض غيظان	Female	ر ئيس قسم
Mohammad Samer Sandouka	Male	data entry clerk
ربي عزو سعيد	Female	رئيس قسم النفقات
عبير فتحي النجار	Female	محاسب
منذر محمد الخو الده	Male	منسق اداري
طلال سليم محمد الخطيب	Male	رئيس قسم المشتريات
صالح عبدالله صالح	Male	مأمور مستودع
محمد صىالح محمد	Male	خازن
احمد علي ابو مطحنه	Male	مسق شبابي
Hussam Saleh	Male	Purchasing
وسام عيد النجار	Male	منسق شبابي
الاء عبد الكريم مقبل	Female	محاسب
ر عد فلاح العتوم	Male	محاسب
هيا سليمان النوفل	Female	مدقق
عمر ان محمد بشير حجازي	Male	محاسب
شذی احمد غز لان	Female	محاسب

A brief description of the trainers along with their sessions conducted by them

#	Name	Designation	session title
I	Hamzeh Al Jazzazi	Coordinator and Payable Trainer	Payables/ Payment
2	Ibrahim Al Dibe'i	Receivables Trainer	Receivables/Revenue
3	Ruba al Shoukh	Procurement Trainer	Procurement Management, Basic Information Technology
4	Mahmmoud al Shaikh	Cash Management Trainer	Cash Management
5	Bilal Al abdullat	Budget Unit Manager	Project Management, Budget: Budget Implementation, Budget: General Budget Law Preparation and Approval

Payables department start extracting the reports and working on the advances report and start issuing prober reconciliation to the youth centers

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# وزارة الشباب - أمانات رصيد السلف لتاريخ : 12\12\2022

اسم المستغيد	نوع السلفة	الرقم الآلي	تاريخ السلفة	مبلغ السلفة	رصيد السلفة
احمد حيدر راضي العقاد	مدفوعات اخرى - سلف مؤقتة	1573	2022/12/01	4385.000	4385.000
اسمهان على محمد قواقزة	مدفوعات أخرى - سلف مؤقتة	234	2022/03/01	1000.000	125.000
رعد فلاح حسين العتوم	مدفوعات أخرى - سلف مؤقتة	1151	2021/11/25	5000.000	5000.000
شاد <mark>ي محمد سليمان ق</mark> طاش	مدفوعات أخرى - سلف مؤقتة	841	2022/06/28	192.950	192.950
مالك محمد جدعان صلاح	مدفوعات أخرى - سلف مؤقتة	224	2022/03/01	1000.000	220.000
مالك محمد جدعان صلاح	مدفوعات أخرى - سلف مؤقتة	1263	2021/12/06	1035.000	1035.000
مدير شباب البلقاء بالاضافة لوظيفته/البنك الاسلامي	مدفوعات أخرى ـ سلف مؤقتة	173	2022/02/09	400.000	120.000

Mechanism of supplier creation identification card majority of the accountants has no knowledge to create through this screen

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									بحث بسيط
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Mechanism of supplier creation identification card majority of the accountants has no knowledge to create through this screen

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اسم المورد. شركة حيال الشراء المقالع والكسابات	مريبة
رقم المورد (۲۰۰۱۲۵۲۲۱ اسم المورد البديل	وري بيلين
معرف البسيجيل ١٩٨٧ع٥	اعمق
التاريخ غير الساري: البديل	
	مواقع الموردين
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شحن إلى تحرير فاتورة. شحن ــدفع موقع الدفع مستوك إحمالات تكونن إشعار مذين من ترقيم الفاتورة. موقع إلى موقع بواسطة عند البديل الفاتورة. حركة الإرجاع إلى مورد بدوت قجوات "معرف شركة البيع قوب الشحن المختارة المد	Log line in the set
	لم بنم العنور حاد بنائح
	على نتائح

Accountants start process the tax within the same time of the process and in one entry which contains the tax

الدولد. 1	07880322895 فرينة النقع بعر المرف	الرقم الرقم الشريعي رقم الحساب مة رقعة التماز 2020;20:31		وزارة ال نجى للمقارلات الاستالية	المربي الاسلامي	سو المحكون	
الليوند. 1	طريطة الدقع معر المرف	الرقم الخريسي رقم الحسات مة رقعة الحاز	/ يزامطة اليت	نجى للملتولات الانشائية البولي-الجا	المربي الاسلامي	سو المحتاوت	
الليوند. 1	طريطة الدقع معر المرف	الرقم الخريسي رقم الحسات مة رقعة الحاز		السوقى مالنجنا	المربي الاسلامي	سو المستقينة	
1	معرالصرف	رقم الحساب مة رقعه النجاز	ترجلية ومتلاطة المام	ALCOLOGY CONTRACTOR			
1	معرالصرف	مة دفعة النجان	محابة بحالجة العام		ا شركته خالد البست	المورد	- t
1	معرالصرف		سمانية محتاقضة العتام			ملاحظات	-
1	معرالصرف	2022/20/31	And the second se	2019 انشاد مرکز شماب ۱	and the local data was a second data and the	البيسيان	
the second se		and the second se	متد فاتورة المورد		مطاليه الجاز	فالوزة المستغيد	22
2022/20/01 /		ديفاز تردني	- Indi		9441	50-10 H	- F
	احتدر اللامستلذ العلم	2022/20/31	بند إدهال الفاتورة			الوقم الأكي	
			مرجع الستند		تمت المراجعة	المالية	_
		0.00	رصيد الإلترام	المستحق		رهم إمر الشراء	(
						- I and	
64			الومز الحسابيــــــــــــــــــــــــــــــــــــ	Sent-selliment	اجتسى		
، 2009/02 "بابارة مركز البواب		102001 303000000 31		708401101003030		Aller	فتني
ماهلية الماسمة بغمه الحاز	- Land			-serielatin	0	453:60	470
د هند، 3 خير	معذر واربعنانة وسعو	الحود اللب وللاقبالة وسلون			0.000	45360	470
		-	اند، المترسان	الإقتطام		<u></u>	Q
<i>ca</i>		-	الرمز الحساب	-	<u> </u>	الميا	
-	-		واهرا الوطيلية البرنشيووات		اجتبسى	- يدار	فتس
. 2003/00 الشاء مركز شمات. حافظة الماسطة دفعة الحاز		100000 353000000 83	هاهاند فراماند عامة )	الشريعة المستقصدة والا	0.000	1	000
. (2009/00 الشناء مركز العاب مناطبية العاميية بطعة النجاز	خطاه رقد کار	100000 305000000 85	120056221 000000000 ما فاحاب الطوابين المسأنديا		0.000	69	800
حمز		100000 30500000 4312015999 00000000 00000 110100 3050 0.000 0.0000 110100 0.000 0.0000 0000 0.000000					000
ن لا هو	نور: مينائر والدائدانة طلر	الرون الف ومانة وخصة والماء	بالحروف): عند واحدوه	وجمالي الإقتطامات	0.000	21195	800
فنى لا غير	ينار وسلمائة وسيعود ف	ن الغب ومانة واربعة وسيعون م	. فليد اربعة ومشرور	صافى المستحلات	0.000	24174	670
			تشريعات المالية : إسر "عقوم سلإنقان توقيعه :	ان الصرف قد تم وفتا لا	كور أملاه وأشهدا		اصادق على إسد المنتقد و
	1	مصدق وبدحون الأميين استدو		اللتشريعات الماليــــة			
		100		وحدة الرقابا		المناقل الناخا	1849
							12.13.13.13.14.14.14.14.14.14.14.14.14.14.14.14.14.
		لإسم والتوقيق :		- الإسم والتوقيق:			لإسم واللوقيق

It has been confirmed that bank receipts are classified first and refer to the classification list daily to appear in the list of receipts that need classification (this treatment was not used prior to the training

ملته هر هین ۵۰۵ من است مله مله م	2723-01-17	134.181	رام طرر ۸ کال 2023-01-17	میں معرب 2023-01-17	1)	مريمية رام الاستاب 972103936
Las chur in in						
Teres class and a			10 11 11			
	an a mark a new	م ال ال الم	a ne s	STAT 3	1 100 100	
میں میں تریم میں یہ جب جب					134.161 0.000	الأستاد الاحتمار الاحتمار الاستاد المنا الرستاد الرم المر المر متر من
			and and			1
	and the second s					0000 3000 134.191 134.191 134.191 0000 134.191 134.191

Bank Reconciliation - Accountants have started to extract the reports and examines the impacts which has been reflect on the monthly closing and monthly correcting accounting entries



			النطى للمجموعة	الإجمالي								، مراقبة المجموعة	إجمالم
												ا الأربنية	] المكرما
	el esta	فيمة الفاتوره	رقم فاتوره/ كتاب	تاريخ الفاتوره	[]	مرقع المنتا	رقم المستقيد	المستفيد	التوع	الرقم الألى	ألية الترقيم الألى	هيل	رحده الله
3	-03-16	0.000	5/5 1,	2020-03-16	N	حمان	078803229	شركه هاك البستنجي للمقارلان	<u>في</u> لسي	1778	Inv-3050-20	جاب - طلات	وراره الد
5	-03-05	0.000	2,	2020-03-05	N	(كرك	200101343	شركة جالد ابو سمهدانه وأولا	فياسى	1123	Inv-3050-20	جاب - نقات	وراره الد
	-03-05	0.000	2/1 1,	2020-03-05	N	(كرك	200101343	شركة هائد ابو سمهداده وأولا	قياسى	1126	Inv-3050-20	جاب - عقات	رزاره الد
3	0-03-05	0.000	2/2 1 <sub>5</sub>	2020-03-05	N	تكر ك	200101343	شركة هالد ابو سمهدانه وأولا	فياسي.	1127	Inv-3050-20	چاپ - نقات	وراره الد
Ş	91												(*)
				لملت المقمة	10.00	ا مرض عليا	ت المجتركة 6	عرض المنفر الد	4	4.713	لسطور	2 2	- 1
	1.0	عى 0.000 ال	اهين		مثجز			الإجمالي 0.000 إسمى	ب التوريع الاتخر	_	المبلغ	مكومة الأربنية - سطور التوع	الرم
	and and	مرکز دیاب وطعاً	and the second se	102001.30500	0000	3111508	040.6005007	717 70860 110100 3050.	and the second se	and for the second second	0.000	السط	0
		مركز شبك وملم	المعال الشاء	100000.30500	0000	6312005	822.000000	000.00000.110100.3050.	1.000000.00	00	0.000	الحريبة الستقطعة	2
	100			100000 20500	0000	6312005	825 000000	000 00000 110100 3050	1.000000.00	00	0.000	الحريبة الستقطمة	3
		مركز شياب وملح	اشعال انشاء	100000.30500	0000								
ADA T		terms and the second se	المعال الماء	100000.30500	0000								
		terms and the second se	الدعال الشاء	100000.30500	0000								•
		terms and the second se	المعل الماء	100000 30500	0000						}		•
Carlos and a statement of the statement	(4)	terms and the second se	العمل الحداء العمل الحداء عوريمات			تجاول الس							()

Purchase order dated December 12, 2022.

This is the first payment of the payment of a bid for a purchase order issued by a financial commitment document No. (Engineering / 19/2022). prior the GFMIS was not applicable through procurement thought GFMIS and after the training MoY start the prober process of issuing the PO through GFMIS.

This is the first payment of the payment of a bid for a purchase order issued by a financial commitment document No. (Engineering / 19/2022).

	19.84	
	불 이 가 보	
	*	
	وزارة الشباب _ نفقات	
تاريخ اعتماد الوقيقة : 2022/12/12		
	آمسر شسراء	
	رقم (2022/19/هندسي)- مراجه	
رقم (8) استة حالة أمر الشراء : معتمد ، محجون	والصادر بموجب نظام المشتريات الحكومية 2022	
		الرقم الوطني: 67362
المحتر ميت	شركه مونتريال للمقاولات	السادة :
المنطقة (المغرق)	اسم المدينة/البلد (/١٧ردن)	ص ب ()
الرصر البريدي ()	فاكسى ()	هاتف ()
رريد/ تتقيذ وتسليم المواد / الأعمال المرفقة المحالة عليكم و		
احات الاسفلتية لملعب قانوني الموقر/ محافظة العاصمة) و اليالة		
دينان الى الجهات الطالية العيينة في قرار الأخانة .	<ul> <li>شی) فقط (ثلاثة عشر الف وخمسمائة وخمسة وتسعون)</li> </ul>	قيمتها الأجمالية (13,595,000 ديمار ارد
	و اقبلہو الاحترام ، ، ،	
		P20 / / 50 <sup>-0</sup>
		معالى/ عطوفة :-
اليه أعلاه و الوثائق المعتمدة المتعلقة به و الالتزام باحكام		اتعهد بتوريد اللوازم / تنقيد الأعمال المحا
اليه اعلاه و الوثائق المعتمدة المتعلقة يه و الالتزام باحكام	2022 والتعليمات الصادرة يموجيه.	اتعهد بتوريد اللوازم / تنقيذ الأعمال المحا نظام المشتريات الحكومية رقم (8) لسنة :
اليم أعلاه و الوثائق المعتمدة المتعلقة به و الالتزام باحكام	2022 والتعليمات الصادرة يموجيه.	اتعهد بتوريد اللوازم / تنقيذ الأعمال المحا نظام المشتريات الحكومية رقم (8) لسنة :
	2022 والتعليمات السادرة بعوجية. دا ملزما للطرقين. ۱۰ قارفت	اتعهد بتوريد اللوازم / تنقيد الأعمال المحا نظام المشتريات الحكومية رقم (8) اسنة : يعتبر هذا الامر و قرار الاحالة المذكور عقا
	2022 والتعليمات الصادرة بموجبه. دا ملزما للطرقين. للمقاولات	المهمة بتوريد اللوازم / تنفيذ الاعمال السم تظام المشتريات المكومية رقم (8) استلة يعتبن هذا الامر و قرار الاحالة المذكور عقا اسم المتوهي بالتوقيم و
	2022 والتعليمات الصادرة بموجبه. دا ملزما للطرقين. للمقاولات	المهمة بتوريد اللوازم / تنفيذ الاعمال السم تظام المشتريات المكومية رقم (8) استلة يعتبن هذا الامر و قرار الاحالة المذكور عقا اسم المتوهي بالتوقيم و
اليه اعده و الوقائق المعتمدة المتعلقة به و الالتزام باحتقام	2022 والتعليمات الصادرة بموجبه. دا ملزما للطرقين. للمقاولات	المهمة بتوريد اللوازم / تنفيذ الاعمال السم تظام المشتريات المكومية رقم (8) استلة يعتبن هذا الامر و قرار الاحالة المذكور عقا اسم المتوهي بالتوقيم و
	2022 والتعليمات الصادرة بموجبه. دا ملزما للطرقين. للمقاولات	اتمهم بتوريد اللوازم / تنفيذ الاعمال المح تطام المشتريات المحكومية رقم (8) اسنة : يعتبر هذا الامر و قرار الاحالة المذكور عقد اسم المقوض بالتوقيع : التوقيع و النخاتـــــم : الترابي المحاري : / 20م
	2022 والتعليمات السادرة بموجبه. دا ملزما للطرفين. للمقاولات ر الرحم	التمود بتوريد اللوازم / تنفيذ الاعمال الست نظام المشتريات المحكومية رقم (8) اسنة : يعتبر هذا الأمر و قرار الاحالة المذكور عقا اسم المقوم سالتوقيق : التوقيق و الخالة
	2022 والتعليمات السادرة بموجبه. دا ملاعي التطرفين. للمقاولات , المحاسبة .	اتمود يتويد اللوازم / تنفيذ الاعمال المح تطام المشتريات المحكومية رقم (8) لسنة يعتبن هذا الامر و قرار الاحالة المذكور عقا اسم المقوش بالتوقيع : التوقيع و الخاتــــم : التــــــــــــــــــــــــــــــــــــ
	2022 والتعليمات السادرة بموجبه. دا ملاعي التطرفين. للمقاولات , المحاسبة .	التموة بتوريد اللوازم / تنفيذ الاعمال الست نظام المشتريات المحكومية رقم (8) اسنة : يعتبر هذا الأمر و قرار الاحالة المذكور عقا اسم المقوم بالتوقيق : التوقيق و الخالة مسم : التربيان معان م عملوقة تسخة / الدائرة شريبة الدخل و الفيتعات /
	2022 والتعليمات السادرة بموجبه. دا ملاعي التطرفين. للمقاولات , المحاسبة .	التعمد بتوريد اللوازم / تنفيذ الاعمال الست تقام المشتريات المحكومية رقم (8) لسنة : معتبر عدا الامر و قرار الاحالة المذكور عقا اسم المقوض بالتوقيع : التوقيع و الحات م : التسلم / معالي / معلوفة تسلمة / المائرة المحل و العيمان / (-
	2022 والتعليمات السادرة بموجبه. دا ملاعي التطرفين. للمقاولات , المحاسبة .	التموة بتوريد اللوازم / تنفيذ الاعمال الست نظام المشتريات المحكومية رقم (8) اسنة : يعتبر هذا الأمر و قرار الاحالة المذكور عقا اسم المقوم بالتوقيق : التوقيق و الخالة مسم : التربيان معان م عملوقة تسخة / الدائرة شريبة الدخل و الفيتعات /
	2022 والتعليمات السادرة بموجبه. دا ملاعي التطرفين. للمقاولات , المحاسبة .	التعمد بتوريد اللوازم / تنفيذ الاعمال الست تقام المشتريات المحكومية رقم (8) لسنة : معتبر عدا الامر و قرار الاحالة المذكور عقا اسم المقوض بالتوقيع : التوقيع و الحات م : التسلم / معالي / معلوفة تسلمة / المائرة المحل و العيمان / (-
	2022 والتعليمات السادرة بموجبه. دا ملاعي التطرفين. للمقاولات , المحاسبة .	التعمد بتوريد اللوازم / تنفيذ الاعمال الست تقام المشتريات المحكومية رقم (8) لسنة : معتبر عدا الامر و قرار الاحالة المذكور عقا اسم المقوض بالتوقيع : التوقيع و الحات م : التسلم / معالي / معلوفة تسلمة / المائرة المحل و العيمان / (-
	2022 والتعليمات السادرة بموجبه. دا ملاعي التطرفين. للمقاولات , المحاسبة .	التعمد بتوريد اللوازم / تنفيذ الاعمال الست تقام المشتريات المحكومية رقم (8) لسنة : معتبر عدا الامر و قرار الاحالة المذكور عقا اسم المقوض بالتوقيع : التوقيع و الحات م : التسلم / معالي / معلوفة تسلمة / المائرة المحل و العيمان / (-
	2022 والتعليمات السادرة بموجبه. دا ملاعي التطرفين. للمقاولات , المحاسبة .	التعمد بتوريد اللوازم / تنفيذ الاعمال الست تقام المشتريات المحكومية رقم (8) لسنة : معتبر عدا الامر و قرار الاحالة المذكور عقا اسم المقوض بالتوقيع : التوقيع و الحات م : التسلم / معالي / معلوفة تسلمة / المائرة المحل و العيمان / (-
	2022 والتعليمات السادرة بموجبه. دا ملاعي التطرفين. للمقاولات , المحاسبة .	التعمد بتوريد اللوازم / تنفيذ الاعمال الست تقام المشتريات المحكومية رقم (8) لسنة : معتبر عدا الامر و قرار الاحالة المذكور عقا اسم المقوض بالتوقيع : التوقيع و الحات م : التسلم / معالي / معلوفة تسلمة / المائرة المحل و العيمان / (-
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	2022 والتعليمات السادرة بموجبه. دا ملاعي التطرفين. للمقاولات , المحاسبة .	التعمد بتوريد اللوازم / تنفيذ الاعمال الست تقام المشتريات المحكومية رقم (8) لسنة : معتبر عدا الامر و قرار الاحالة المذكور عقا اسم المقوض بالتوقيع : التوقيع و الحات م : التسلم / معالي / معقوفة تسلمة / المائرة تسريمة الدخل و العيمعات / تسلمة / مائرة المربية الشرائية و معان / (
	2022 والتعليمات السادرة بموجبه. دا ملاعي التطرفين. للمقاولات , المحاسبة .	التعمد بتوريد اللوازم / تنفيذ الاعمال الست تقام المشتريات المحكومية رقم (8) لسنة : معتبر عدا الامر و قرار الاحالة المذكور عقا اسم المقوض بالتوقيع : التوقيع و الحات م : التسلم / معالي / معقوفة تسلمة / المائرة تسريمة الدخل و العيمعات / تسلمة / مائرة المربية الشرائية و معان / (
	2022 والتعليمات السادرة بموجبه. دا ملاعي التطرفين. للمقاولات , المحاسبة .	التعمد بتوريد اللوازم / تنفيذ الاعمال الست تقام المشتريات المحكومية رقم (8) لسنة : معتبر عدا الامر و قرار الاحالة المذكور عقا اسم المقوض بالتوقيع : التوقيع و الحات م : التسلم / معالي / معقوفة تسلمة / المائرة تسريمة الدخل و العيمعات / تسلمة / مائرة المربية الشرائية و معان / (
	2022 والتعليمات السادرة بموجبه. دا ملاعي التطرفين. للمقاولات , المحاسبة .	التعمد بتوريد اللوازم / تنفيذ الاعمال الست تقام المشتريات المحكومية رقم (8) لسنة : معتبر عدا الامر و قرار الاحالة المذكور عقا اسم المقوض بالتوقيع : التوقيع و الحات م : التسلم / معالي / معقوفة تسلمة / المائرة تسريمة الدخل و العيمعات / تسلمة / مائرة المربية الشرائية و معان / (
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